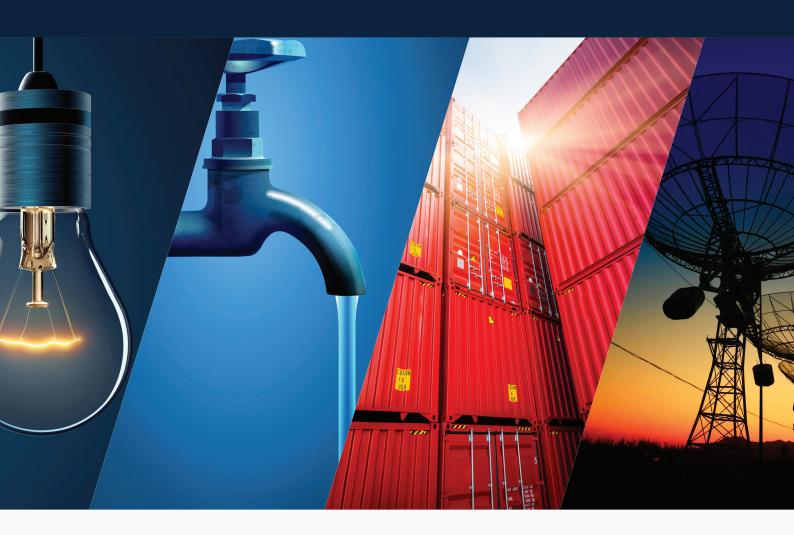# OPERATION VULINDLELA

Supporting
the Implementation
of Priority Structural Reforms

Detailed list of reforms for
OPERATION VULINDLELA PHASE II

National Treasury
The Presidency

NDP
2030

PRIORITY ACTIONS FOR OV PHASE II

FOCUS AREA	PRIORITY REFORM	REFORM ACTIONS	RESPONSIBILITY
Transform the electricity sector and achieve energy security	Complete the restructuring of Eskom	Complete legal separation of generation business	Eskom
		Complete legal separation of distribution business	Eskom
		Establish the Transmission System Operator as an independent entity	Eskom
		Explore the horizontal unbundling of Eskom Generation to promote competition	Department of Electricity and Energy
	Establish a competitive wholesale market for electricity generation	Publish a position paper on market structure and design	Department of Electricity and Energy
		Finalise the market code	National Transmission Company of South Africa
		Establish a market operator	National Transmission Company of South Africa
	Streamline the regulatory framework to accelerate energy projects	Enable wheeling of power to customers on municipal distribution networks	Department of Electricity and Energy
		Finalise and introduce the Energy Security Bill	Department of Electricity and Energy
	Reform the electricity distribution industry to establish financially and operationally sustainable distribution companies	Develop an EDI Reform Roadmap	Department of Electricity and Energy
		Restructure the EDI to establish sustainable distribution companies	Department of Electricity and Energy
	Strengthen and expand the national transmission network	Implement the Transmission Development Plan	National Transmission Company of South Africa
		Enable private investment in transmission infrastructure	Department of Electricity and Energy
Create a world-class logistics system to support export growth	Complete the restructuring of Transnet	Establish an independent Infrastructure Manager for the rail network	Transnet
		Complete the establishment of the National Ports Authority as a subsidiary of Transnet	Transnet
		Develop a clear end-state for Transnet's organisational structure	Department of Transport
	Enable open access to the freight rail network	Finalise the access pricing methodology	IRERC
		Finalise the Network Statement and open requests for access	Transnet Rail Infrastructure Manager
		Right-size the rail network	Department of Transport
	Introduce private sector participation in ports and rail	Establish the PSP Unit	Department of Transport
		Introduce private sector participation in container terminals	Department of Transport
		Identify and pursue appropriate PSP models for the rail network	Department of Transport
	Establish the Transport Economic Regulator	Complete the establishment of the Regulator	Department of Transport
		Extend regulation to the rail sector	Department of Transport
	Finalise the National Rail Bill to establish a legal framework for a competitive rail sector	Develop the Rail Bill	Department of Transport
		Develop regulations under the Rail Bill	Department of Transport

FOCUS AREA	PRIORITY REFORM	REFORM ACTIONS	RESPONSIBILITY
Ensure a reliable supply of quality drinking water	Develop and implement a National Water Action Plan	Develop a National Water Action Plan	Department of Water and Sanitation
		Establish a coordination structure to oversee implementation of the plan	Department of Water and Sanitation
	Implement institutional reforms to improve the management of water resources	Complete the establishment of the National Water Resource Infrastructure Agency	Department of Water and Sanitation
		Complete the establishment of Catchment Management Agencies	Department of Water and Sanitation
		Implement the revised Raw Water Pricing Strategy	Department of Water and Sanitation
	Strengthen the regulation of water service provision	Amend the Water Services Act to create a separation between water service authorities and water service providers	Department of Water and Sanitation
		Establish an independent water regulator to strengthen oversight of water services	Department of Water and Sanitation
		Strengthen intervention in municipalities that fail to meet minimum norms and standards for water service delivery	Department of Water and Sanitation
	Support the introduction of private sector participation in the water sector through the Water Partnerships Office and PPP Unit	Develop a pipeline of opportunities for private sector participation in the water sector	Department of Water and Sanitation
		Create an enabling regulatory environment for private investment in municipal water infrastructure	Department of Water and Sanitation
Reform the visa system to attract skills and investment	Reform the work visa system to attract skills and investment	Implement the points-based system for skilled work visas	Department of Home Affairs
		Fully implement the Trusted Employer Scheme	Department of Home Affairs
		Clear the backlog of visa applications and reduce processing times	Department of Home Affairs
	Streamline the tourist visa system to grow tourist arrivals	Implement a fully automated Electronic Travel Authorisation (ETA) system	Department of Home Affairs
		Introduce a visa recognition scheme	Department of Home Affairs
		Implement e-Gates at major ports of entry	Department of Home Affairs
Strengthen local government and improve service delivery	Shift to a utility model for water and electricity services to ensure financial and operational sustainability	Implement the trading services reform programme to create professionally managed utilities in all metros	National Treasury
		Separate the functions of authority and service provider for water and electricity services in municipalities	National Treasury
	Standardise and professionalise the appointment of senior officials in local government	Undertake an audit of municipal managers and CFOs to assess compliance with standards	National Treasury/COGTA
		Extend the oversight of the Public Service Commission to local government	Department of Public Service and Administration
	Review the institutional structure of the local government system	Commission a review of the current institutional structure, including the appropriateness of the two-tier system	COGTA
		Update the White Paper on Local Government to reflect a fit-for-purpose local government system	COGTA
	Review the local government fiscal framework, including the use of conditional grants	Review the local government fiscal framework to enhance equity and service delivery	National Treasury
		Rationalise conditional grants to optimise their impact and effectiveness	National Treasury
		Review and amend the Municipal Financial Management Act	National Treasury
		Clarify roles and responsibilities in areas of concurrent jurisdiction	National Treasury/COGTA

FOCUS AREA	PRIORITY REFORM	REFORM ACTIONS	RESPONSIBILITY
Create dynamic and integrated cities to enable economic activity	Restore passenger rail services	Return passenger rail corridors and stations to service	PRASA
		Complete the rolling stock modernisation programme	PRASA
		Develop a roadmap for passenger rail including a strategy to manage devolution to capable local and regional authorities	Department of Transport
	Strengthen demand-side housing policy to support densification	Redesign the First Home Finance subsidy to increase uptake	Department of Human Settlements
		Introduce a demand-side rental subsidy for affordable housing	Department of Human Settlements
	Release public land and buildings for affordable housing and other development	Conduct an audit of under-utilised public properties in metros and secondary cities	Department of Public Works and Infrastructure
		Clarify, simplify and streamline regulations and procedures for the release of public land	Department of Public Works and Infrastructure
		Identify and release nationally-owned land and properties to housing developers for affordable housing	Department of Public Works and Infrastructure
	Clear the backlog of title deeds and make the titling system more accessible and affordable	Clear existing backlog of title deeds for subsidised housing	Department of Human Settlements
		Resolve outstanding planning approvals for housing projects	Department of Human Settlements
		Increase the small estates threshold	Department of Justice
	Review land use, building and other regulations to enable low-cost property developments	Review and adjust regulations to remove barriers to low-cost housing development	Department of Human Settlements
Harness digital public infrastructure as a driver of growth and inclusion	Develop and implement a Digital Transformation Roadmap for South Africa	Develop a roadmap for digital transformation across government	Presidency/National Treasury/ Department of Communications and Digital Technologies
		Establish an Inter-Departmental Working Group for Digital Transformation to oversee implementation	Presidency/National Treasury/ Department of Communications and Digital Technologies
	Implement a digital identity system for secure and remote access to services	Establish universal biometric enrolment and introduce a foundational digital identity system	Department of Home Affairs
		Enable remote identity authentication for access to services	Department of Home Affairs
		Introduce a digital document wallet with a digital ID and verifiable credentials	Department of Home Affairs
	Establish a data exchange for evidence-based policymaking and service delivery	Enable real time data access through a data exchange for key administrative databases	National Treasury
		Enable bulk data access to research, monitor and improve service delivery	National Treasury
		Enable personalised and push services	Department of Communications and Digital Technologies
	Introduce digital payments for cost-effective and dignified transactions	Establish a payment bridge and switch to enable seamless transactions with government	National Treasury
		Expand payment channels and enhance last-mile access	National Treasury
		Introduce payment standards and interoperability through IFMS	National Treasury
	Create trusted digital channels for accessing information and services	Establish a zero-rated platform for access to government information	Department of Communications and Digital Technologies
		Establish a zero-rated platform for access to government services through multiple channels	Department of Communications and Digital Technologies
		Establish an open platform for procurement data to improve transparency and accountability	National Treasury